



December 5, 2025

<b>TO:</b>	Capitol Area Development Authority (CADA) Board of Directors
<b>SUBJECT:</b>	<b>December 15, 2025 Board Meeting</b> <b>AGENDA ITEM 13</b> <b>APPOINTMENT OF CADA AT-LARGE BOARD MEMBER</b>
<b>CONTACT:</b>	Danielle Foster, Executive Director

**RECOMMENDED ACTION:** Staff recommends that the Board take the necessary vote and officially appoint an individual to the CADA At-Large Board-Appointed Position.

### **BACKGROUND**

The CADA Board is composed of five members. Two members are appointed by the State of California Director of the Department of General Services, two members are appointed by the City of Sacramento, and the fifth member is at-large and appointed by the CADA Board itself. Regarding appointment of the fifth board member, the CADA Joint Exercise of Powers Agreement reads as follows: "The fifth (5<sup>th</sup>) member of the Board shall be appointed by the affirmative vote of at least three (3) of the other four (4) members and shall not be an officer or employee of the City or State." CADA Board Member Bob Lagomarsino currently holds the 5<sup>th</sup> Board member position, and his term expired on August 27, 2025. The purpose of this report is to provide background on the board-appointed position for discussion at the December meeting and to transmit information about the application process and resulting applicants.

At the August 15, 2025 Board Meeting, the Board agreed to develop a process for electing the fifth Board Member. A subcommittee was established, consisting of Chair Bailey and Member Avdis. The subcommittee held its initial meeting on August 20, 2025. During that meeting, the subcommittee drafted procedural guidelines, which were subsequently approved at the September 19, 2025 Board Meeting. After approval, staff carried out the application process for the board position and five applications were received. On November 7, 2025, the Fifth Board Member Subcommittee reconvened and is forwarding three candidate applications for the Board's consideration: Bob Lagomarsino, Fedolia "Sparky" Harris, and Jay Schenirer.

### **ANALYSIS**

This item provides the Board the opportunity to hear from interested members of the community, ask applicants questions, and reach agreement on the fifth board member, as

required by a vote of three of the existing four members.

Since the CADA Board also serves as the Board for the Capitol Area Community Development Corporation (CACDC), CADA's nonprofit organization, the attached resolution appoints the identified applicant to both seats automatically.

**FINANCIAL CONSIDERATIONS**

Not applicable

**ENVIRONMENTAL REVIEW**

Not applicable.

**CONTRACT AWARD CONSIDERATIONS**

Not applicable.

Attachments:

1. Resolution 25-50
2. Candidate Applications (Personal Contact Information Redacted)

**RESOLUTION NO. 25 – 50**

Adopted by the Capitol Area Development Authority (CADA) December 15, 2025

**RESOLUTION APPOINTING AND CONGRATULATING \_\_\_\_\_  
ON HIS APPOINTMENT TO THE CADA BOARD OF DIRECTORS  
AS THE BOARD-APPOINTED AT-LARGE FIFTH MEMBER**

**BE IT RESOLVED BY THE CAPITOL AREA DEVELOPMENT AUTHORITY,** that the Board hereby appoints and congratulates \_\_\_\_\_ on his appointment to the CADA Board of Directors by the CADA Board for the term of the Board-appointed seat ending January 16, 2030.

\_\_\_\_\_  
Ann Bailey, Chair

ATTEST:

\_\_\_\_\_  
Tara Gandara  
Secretary to the Board of Directors

# FEDOLIA "SPARKY" HARRIS

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[REDACTED]  
Sacramento, CA [REDACTED]

Ms. Foster:

Thank you for the opportunity to apply for a seat on the Board of the Capitol Area Development Authority. I believe that my professional career and community participation as well as my lived experience makes me a unique candidate for this position. I look forward to your consideration.

I recently retired from a very fulfilling 24 years as a City Planner with the City of Sacramento working with both the Community Development Department and ultimately the Public Works Department. My early responsibilities included shepherding residential projects through the development process. Ultimately I was called upon to contribute to several General Plans, area plans, and corridor plans including the R Street Corridor and managing the Downtown Transportation Study better known as Grid 3.0. I also responsibly for the City's 7 year effort to bring the electric streetcar back to the Central City as well as the concept and feasibility study for the planned Truxel Bridge. My work required consistent effort to engage the community, garner political support, and advocate for funding. All of these qualities will help me to be a strong board member for CADA.

I have previously served on the Elk Grove Planning Commission for nearly 8 years; the Franklin/Laguna Community Planning Advisory Committee appointed by Supervisor Don Nottoli prior to the incorporation of the City of Elk Grove; the Laguna West Homeowners Association for nearly a decade; and currently as president of the California Brownstones Community Association in Midtown for 8 years. I make a point to study my agenda packets early and ask clarifying questions before meetings to be best prepared for productive dialogue and informed decision making.

Finally, I was raised in affordable housing and have called Midtown home since relocating from Elk Grove in 2018 so CADA's mission and vision are particularly important to me. I understand firsthand how important it is for a child to grow up in a safe, well-managed environment. And I appreciate, both personally and professionally, the quality of life that can be achieved with the development of vibrant mixed-use neighborhoods that build community.

I would be honored to provide my thoughts, expertise, and experience to help the CADA Board to continue enhancing the Capitol area as our Central City continues to attract more residents, workers, and patrons.

Sincerely,



# FEDOLIA “SPARKY” HARRIS

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[REDACTED]  
Sacramento, CA [REDACTED]

[REDACTED]  
[REDACTED]

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## OBJECTIVE

My objective is to use my 31 years of planning experience in the Sacramento region (23 years as an employee with the City of Sacramento) and 8 years as a Midtown resident to help the CADA Board to achieve its mission to provide mixed-income housing with superior property management, develop complex infill projects, build neighborhood amenities, advance its Joint Powers Authority priorities, and facilitate the relationship between the Sacramento community and the State of California and City of Sacramento.

## EXPERIENCE HIGHLIGHTS

Principal Planner, City of Sacramento 2001-June 2025

- Managed a team of 3-5 professional planners working on mobility and sustainability goals.
- Managed the effort to develop the Downtown Riverfront Streetcar between Sacramento and West Sacramento including the establishment of a special tax district to fund operations and maintenance as well as close collaboration with state, regional, and federal partners.
- Managed the Downtown Transportation Study (Grid 3.0) developed to calm traffic and enhance safety for pedestrians and cyclists throughout the Central City through road diets, parking protected bike lanes, and other countermeasures through close collaboration with downtown developers, property owners, business owners, advocacy groups, and residents.
- Managed the North 12th Complete Street Plan to add the first Class IV cycle track in the City of Sacramento with special dispensation from Caltrans connecting Downtown with the American River in the Railyards District to improve safety for both commuting and recreational cyclists.
- Managed alternative analysis studies for crossings of both the Sacramento River and the American River within the City of Sacramento including the Truxel Bridge Concept and Feasibility Study approved in 2025.
- Contributed policy analysis and policy language for the Sacramento 2030 General Plan. Managed the Mobility Element update for the Sacramento 2035 General Plan including major revisions to the Level of Service policy. Contributed policy and data analysis for the 2040 General Plan.

Associate Planner, Sacramento Area Council of Governments 1994-2001

Contributed data analysis, text, and graphics for the 1996 Metropolitan Transportation Plan (MTP) and the 1999 MTP. Managed the Transportation Enhancement activities distribution under TEA-21. Developed the first version of the SACTRAK database. Performed basic link coding for the regional transportation model (SACMET). Contributed to redistricting efforts following the 2000 Census. Sat on several technical advisory committees with the City of Sacramento and Sacramento Regional Transit.

## EDUCATION

University of California, Los Angeles  
University of California, Los Angeles  
McGeorge School of Law, Sacramento CA

Urban Planning, MA 1994  
Geography/Ecosystems, BA 1992  
No Degree, 1999-2001

October 31, 2025

Capitol Area Development Authority  
Attn: Jill Azevedo  
1522 14th Street  
Sacramento, CA 95814

Jill,

With this letter, I am formally applying for reappointment to the CADA Board at-large seat. I have now served in that capacity since 2015, after having served as the City of Sacramento appointee between 2008 and 2015. Suffice it to say, after all these years, I am excited as ever to continue my service. With innovative new management, talented emerging staff, and solid Board leadership, CADA is defining a fresh path forward for the organization. I would be honored to continue to apply my institutional understanding of CADA, leverage my experience and expertise as a professional planner, and draw on my perspective as a Central City resident and business owner to ensure that CADA remains focused on its mission to ensure the economic vitality and neighborhood quality of the Capitol Area. As I transition into retirement over the next several years, I intend to commit the time, energy, and focus necessary to support staff and my fellow Board members in fulfilling CADA's promise to the community.

Per the guidance on CADA's website, I have attached a copy of my resume. Further, I am identifying Ann Bailey and Danielle Foster as my references. They can speak to my effectiveness as a Board member from a peer perspective over the long term (Ann) and from an organizational support perspective (Danielle). While I understand it might be unorthodox to identify people who will be involved in the selection of the at-large member, I can see no better references. If, however, you or they would prefer more exotic perspectives, I'd be happy to provide others.

Thanks, and look forward to answering any questions that staff or the balance of the Board may have. In the meantime, feel free to call me at [REDACTED] or drop me a note at [REDACTED] if you need any more information.

Sincerely,



Bob Lagomarsino, AICP

**Areas of Expertise**

- Urban Design/Redevelopment Planning
- Transportation-Land Use Coordination
- Comprehensive/Environmental Planning
- Emergency Management Planning
- Community Outreach/Facilitation

**Years of Experience**

- 40

**Education**

- Graduate Studies in Public Administration/1985/CSU Sacramento
- BA/Political Science/1982/UC Davis

**Registration/Certification**

- 1994/American Institute of Certified Planners/#10841

**BOB LAGOMARSINO, AICP***Principal***Overview**

With over 40 years of land use planning and public policy consulting experience throughout the United States, Bob Lagomarsino focuses on multi-disciplinary coordination, with an emphasis on strengthening the relationship between comprehensive planning policy and other focused planning efforts (e.g., transportation, urban design, emergency management). Leveraging his policy planning background, Bob has participated in management of over 30 general plans, as well as a variety of specialized consulting assignments, including transit-supportive land use planning, urban design, emergency management planning, and community outreach and facilitation. His wide range of project experience is summarized below:

**Project Experience****Urban Design/Redevelopment Planning**

Mr. Lagomarsino has managed a wide variety of multi-disciplinary urban design and redevelopment planning projects. The focus of these projects has been to set in place progressive measures to ensure effective implementation of a broad range of economic and strategic development objectives. Representative projects include the following:

- San Francisco Symphony, San Francisco, CA: Treasure Island Adaptive Reuse, Entitlement/Constraints Assessment
- City of West Sacramento, CA: Washington Specific Plan Update, Policy Analysis Task Manager
- City of Oxnard, CA: Downtown Strategic Plan, Project Manager
- City of Stockton, CA: Downtown Catalyst Site Infrastructure Assessment, Project Manager
- Phoenix Downtown Partnership/City of Phoenix, AZ: 2<sup>nd</sup> Avenue Corridor Study, Land Use/Urban Design Task Manager
- City of Mesa, AZ: Wilbur Neighborhood Development Strategy, Project Manager
- City of Columbia, SC: City Center Design/Development Guidelines, Deputy Project Manager
- New Castle County, DE: Traditional Neighborhood Design Guidelines, Project Manager
- Town of Loomis, CA: Core Area Master Plan, Deputy Project Manager
- City of West Sacramento, CA: Washington Area Specific Plan, Land Use Analysis Task Manager

**Transportation and Land Use Coordination**

Throughout his career, Mr. Lagomarsino has emphasized multi-disciplinary coordination, with a particular focus on the relationship between land use and transportation planning. This emphasis has been evident in all of his comprehensive and specific planning work, as well as in numerous projects focused specifically on this land use and transportation coordination, including the following:

- Placer County, CA: Mobility and Infill Acceleration Study, Project Manager
- SACOG, Sacramento, CA: Downtown-Riverfront Streetcar Study, Phase 2, Project Manager
- California High Speed Rail Authority: Station Planning and Design Manager, Fresno-Bakersfield Section
- Central Phoenix/East Valley Light Rail Transit Project: Station Area Planning, GEC Planning Manager
- MTDB, San Diego, CA: Mid-Coast Strategic Transportation Study Transit-Supportive Land Use Analysis Task Manager
- Charlotte-Mecklenburg County, NC: Transit/Land Use Plan
- National Transit Institute, Rutgers, NJ: Training Course on Coordinating Transportation and Land Use, Project Coordinator
- Sacramento County, CA: Transit-Oriented Development Design Guidelines, Deputy Project Manager
- Elk Grove-Rancho Cordova-El Dorado Connector Joint Powers Authority: Deputy Project Manager

### Comprehensive/Environmental Planning

Throughout much of his professional career, Mr. Lagomarsino has focused on preparing, managing the preparation of, and providing specialized services related to comprehensive (general) plans. This includes participation in the preparation of comprehensive general plans for more than 30 cities and counties, including program-level environmental analyses.

Following is a partial listing of the comprehensive planning projects that he has managed:

- City of West Sacramento, CA: Liberty Specific Plan and EIR, Project Advisor
- Placer County, CA: Sunset Area Plan Update, Project Manager
- City of Stockton, CA: Sphere of Influence Plan/Municipal Service Review, Project Manager
- Ventura County, CA: General Plan Update and EIR, Project Manager
- Fresno County, CA: General Plan Update and EIR, Deputy Project Manager
- City of Oxnard, CA: Ormond Beach Specific Plan EIR, Project Manager
- Salt River Pima-Maricopa Indian Community, AZ: General Plan Update, Project Manager
- Arizona Family Housing Fund, Maricopa County (AZ) Workforce Housing Study, Regulatory/Procedural Issues Task Lead
- Fresno County Council of Governments, CA: San Joaquin Valley Blueprint Integration Project, Project Manager
- Town of Oro Valley, AZ: General Plan Update, Project Manager
- Town of Paradise Valley, AZ: General Plan Update, Project Manager
- Placer County, CA: General Plan and EIR, Deputy Project Manager
- City of Eureka, CA: General Plan and EIR, Project Manager
- City of Redding, CA: General Plan, Project Manager
- City of West Sacramento, CA: General Plan and EIR, Deputy Project Manager
- City of Henderson, NV: Comprehensive Plan, Project Manager
- City of Independence, MO: Little Blue Valley Comprehensive Plan, Deputy Project Manager

### Emergency Management Planning

Mr. Lagomarsino has been involved in emergency management-related planning work throughout his career. This includes management of some of the earliest hazard mitigation plans prepared in response to the Disaster Mitigation Act of 2000, on which he worked closely with FEMA Region IX to develop regionally appropriate responses to DMA2K requirements.

Following is a sampling of this experience:

- Kern County, CA: Multi-Jurisdictional Hazard Mitigation Plan (2025 Update), Municipality Lead
- City of Cloverdale, CA: Local Hazard Mitigation Plan, Project Manager
- Kern County, CA: Multi-Jurisdictional Hazard Mitigation Plan, Participating City Annexes, Task Manager
- Fresno County, CA: Multi-Jurisdictional Hazard Mitigation Plan, Planning and Policy Coordination, Task Manager
- City of West Sacramento, CA: Flood Emergency Response Plan/GIS Scenario Mapping, Principal-in-Charge
- City of Sacramento, CA: Emergency Action Plan, Principal-in-Charge
- State of Arizona: Statewide Hazard Mitigation Plan, Project Manager
- Maricopa County, AZ: Multi-Jurisdictional Hazard Mitigation, Project Manager
- Pima County, AZ: Multi-Jurisdictional Hazard Mitigation, Project Manager
- Clark County, NV: Multi-Jurisdictional Hazard Mitigation Plan, Principal-in-Charge
- Nye County, NV: Multi-Jurisdictional Hazard Mitigation Plan, Principal-in-Charge
- Lincoln County, NV: Multi-Jurisdictional Hazard Mitigation Plan, Principal-in-Charge
- Carson City, NV: Emergency Operations Plan, Principal-in-Charge
- FEMA Region VI, Preparing Risk Assessments for Hazard Mitigation Plans, Training Course, Instructor
- Management of general plan safety elements throughout California and Arizona.
- "Achieving Seismic Safety through Land Use Planning," a chapter in *Northridge Earthquake: Turning Loss to Gain*, a Report to Governor Wilson prepared by the Seismic Safety Commission, Co-Author

### Community Outreach/Facilitation

Mr. Lagomarsino has worked closely with clients and representatives of their communities to ensure that their investments in community outreach are productive and mutually-satisfying. He is a skilled facilitator with experience applying a variety of techniques in leading numerous town hall meetings, workshops, and public hearings in conjunction with his consulting projects. He has also been involved in managing the administration of survey instruments and conducting and directing research. His knowledge of the policy development and implementation process has allowed him to devise effective strategies for community outreach, as well as to apply the results of outreach efforts in supporting effective, informed decision-making.



## Professional Societies/Affiliations

- American Planning Association/California Chapter, Vice President for Conferences (2021-2023)
- American Planning Association/Sacramento Valley Section, Section Director (2018-2019)
- American Society for Public Administration/Sacramento Chapter, Board Member/Newsletter Editor (1984-1990)
- California Emergency Services Association (2019-Present)
- Capitol Area Development Authority, Sacramento, Board of Directors (2008-Present)
- Environmental Bankers Association (2017-Present)
- Lambda Alpha International, Honorary Society for the Advancement of Land Economics (2014-Present)
- Urban Land Institute, Sacramento Chapter, (2010-Present)

## Conference Presentations/Papers

- High-Speed Rail Planning in the San Joaquin Valley – The Early Years, 2023 California State APA Conference, Fresno, CA (Moderator)
- Climate Vulnerability and Emergency Management in California, 2021 California State APA Conference, Virtual (Convener/Moderator)
- Advancing our Knowledge for Equity: Historical Land Use & Lending Practices, Environmental Bankers Association 2021 Winter Conference (Panelist)
- Census 2020: Update, Issues, Schedule, and How Planners are Involved, 2019 California State APA Conference, Santa Barbara, CA (Convener/Moderator)
- APA California Sections: Collaborative Planning and Regional Case Studies, 2019 California State APA Conference, Santa Barbara, CA (Panelist)
- Census 2020: Update, Issues, and Planners, 2019 National APA Conference, San Francisco, CA (Moderator)
- Is Planning Bigger than California Law?, 2018 California State APA Conference, San Diego, CA (Panelist)
- Je Ne CEQÁ Theater Company Presents: Inherit the Ruling - A Dramatic Reenactment of Critical Planning Cases, 2018 California State APA Conference, San Diego, CA (Panelist)
- Conference Co-Chair, 2017 California State APA Conference, Sacramento, CA
- Connecting the Dots: Strategies and Tips for Making a Finding, 2016 California State APA Conference, Pasadena, CA (Panelist)
- Connecting the Dots: Strategies and Tips for Making a Finding, 2013 California State APA Conference, Visalia, CA (Panelist)
- Sustainable Planning, Policy, and Community Development, 2013 American Public Transportation Association (APTA) Sustainability and Public Transportation Workshop (Moderator)
- Rail Transportation - Back to the Future, 2012 California State APA Conference, Rancho Mirage, CA (Moderator)
- We're How Big? 2012 National APA Conference, Los Angeles, CA (Convener/Moderator)
- Station (Area) Planning and Design for Transit Station, 2011 California State APA Conference, Santa Barbara, CA (Convener/Moderator)
- Station Area Planning and High-Speed Rail, 2010 National APA Conference, New Orleans, LA (Convener/Moderator)
- Planning for a Disaster Resistant Community, 2005 National APA Conference, San Francisco, CA (Panelist)
- Does Size Matter? (in Consulting Firms), 2005 National APA Conference, San Francisco, CA (Convener/Moderator)
- Planning Under the Disaster Mitigation Act, 2004 National APA Conference, Washington, DC (Convener/Moderator)
- Defining General and Comprehensive, 2003 National APA Conference, Denver, CO (Convener/Moderator)
- Station Area Planning for the Central Phoenix/East Valley Light Rail Transit Project, 2000 Arizona State APA Conference, Pinetop, AZ (Panelist)
- Legal Basis for Neotraditional Planning, 1998 National APA Conference, Boston, MA (Panelist)

## Chronology

- June 2017 – Present: Lagomarsino Planning + Management LLC, Principal, Sacramento, CA
- June 2017 – October 2020: Mintier Harnish, Project Advisor (Consultant), Sacramento, CA
- January 2016 – May 2017: Mintier Harnish, Principal, Sacramento, CA
- January 2007 – June 2015: URS Corporation (AECOM), Community Planning Manager, Roseville/Sacramento, CA
- August 1998 – December 2006: URS Corporation, Community Planning Manager, Phoenix, AZ
- August 1997 – August 1998: LDR International, Senior Associate, Columbia, MD
- August 1985 – August 1997: Mintier Harnish/Mintier & Associates, Associate, Sacramento, CA

**Contact Information**

[REDACTED]  
Sacramento, CA [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

# --- Jay Schenirer ---

October 27 , 2025

Jill Azevedo  
CADA  
JAzevedo@cada.org  
1522 14th Street  
Sacramento, CA 95814

Attn: Human Resources

Dear Ms. Azevedo,

Please accept this letter as my interest in serving on the CADA Board.

After serving as a locally elected official for twenty years, and working in the non-profit, for-profit, and governmental sectors, I have accumulated a set of skills and competencies that allow me to look at problems and challenges in a holistic and comprehensive manner.

For the past year or so, I have pondered what I should do to put those skills and competencies to use to improve my community. My desire is to work with an organization that tackles challenging issues, works in partnership with others, is creative in developing and implementing solutions, and focuses on helping those with the greatest needs. I believe that CADA is just such an organization.

My strengths are rooted in my experiences. I have sat on multiple boards and commissions and added value to their work. I understand the roles and responsibilities of a Board member, drawing the line between board members and staff.

As a school board member, I came to understand how public policy can become so personal for our constituents and saw the effects firsthand of homelessness on our students.

As a City Council Member, I was intimately involved in supporting the building of over 1,000 units of affordable and market rate housing in Oak Park, along Stockton Blvd. on Broadway, and in South Sacramento. Bringing many of these developments to fruition required creativity and persistence, traits that are clearly necessary when working in the affordable housing arena.

As a businessperson, I have helped build a niche consulting business into a now \$6 million per year firm with 25 employees, dedicated to improving policy and practice in California. With my

three partners, we have built a sustainable enterprise serving the needs of philanthropic organizations and local and state governments.

There is nothing on the public policy agenda more important than creating additional affordable housing units. This is and will continue to be one of the most complicated tasks facing state and local government. I am proud of my record of success in each of the areas mentioned above. I look forward to further conversation about the CADA Board opening and the potential of partnering to improve the lives of Californians.

Sincerely,

A handwritten signature in black ink, appearing to read "Jay", written in a cursive style.

Jay Schenrirer

# JAY SCHENIRER

Sacramento, CA

**Founding Partner-Capitol Impact Consulting |  
Vice Mayor/City Council Member–City of Sacramento |  
Assistant Secretary of Education-State of California | Deputy Director-  
Foundation Consortium | Board President and Trustee-SCUSD**

- Uniquely qualified with experience in the public, private, non-profit and elected sectors.
- A track record of success at the state and local governmental levels.
- Innovative thinker and problem solver.
- Lifelong success in creating 'win-win' situations.

## **PROFESSIONAL EXPERIENCE**

- 2003 - **Founding Partner, Capitol Impact, LLC.**  
Present Built and sustained a multi-million social venture firm dedicated to improving policy and practice in California, with a particular emphasis on leadership, professional development, and public education. The firm's scope of practice is policy development, project management and policy implementation. Specific initiative responsibilities include oversight of the James Irvine Leadership Awards Program and the California Legislative Staff Education Institute.
- 2010 - **Vice Mayor/City Council Member, City of Sacramento.**  
2022 Leading the City's efforts in making Sacramento a truly youth friendly City, including adopting a Youth Development Framework, reorganizing the bureaucracy to focus on youth issues, providing free public transportation for all youth anywhere any time, significantly increasing youth programming, and passing a City resolution redefining public safety to include prevention programs for young people. Co-led the City's initiative on equity and diversity.
- 2001 - **Assistant Secretary for Development and Planning, Office of the Secretary for**  
2003 **Education, Office of the Governor, State of California.** Responsible for:
  - Promoting a higher level of private-sector support of public education through activities including providing a welcoming and user-friendly portal for private entities; meeting with representatives of foundations and businesses; and referring private entities to appropriate educational agencies; and
  - Policy and legislation consultation to the Secretary on facilities, technology, high school reform issues.
- 1998 - **Deputy Director, Foundation Consortium for California's Children and Youth.**  
2001 The Consortium is an alliance of 18 corporate, private, community and family foundations dedicated to improving the health and well-being of California's children and their families. Responsibilities included:
  - Development and implementation of Foundation Consortium policy agenda.
  - Development and maintenance of a statewide education and advocacy network focusing on the improvement of services for children, families and

communities;

- Development of statewide technical assistance infrastructure for after school programs. Partners include California Department of Education, individual foundations, cities, counties, school districts, and others; and
- Editor – *Journal for the Community Approach*.

- 1996 - **Board President, Board Vice President, and Board Member, Sacramento City**  
2004 **Unified School District.**  
Led the district in instituting district wide reforms in reading and math that garnered national attention, began systemic high school reform efforts and passed two local bond measures.
- 2001 - **Board Member, State Teachers Retirement System.**  
2003
- 1997 - **Consultant, Senate Office of Research, California Legislature.** Advisor to the  
1998 California State Senate on issues of juvenile justice, local government, children's services, gun control, and alcohol and drug programs.
- 1995 - **General Manager, Sacramento Food Bank Services (SFBS).**  
1997 Responsible for development, maintenance and oversight of SFBS operations, including the following service areas: emergency feeding programs, literacy and job training, family education, housing, volunteer services and budget.
- 1984 - **Owner/Operator of KHS, Inc., DBA Food For Thought Cafe & Catering,**  
1995 **Chanterelle Restaurant, Que Pasta Cafes, Sacramento Grand Ballroom, and Penthouse at Sutter Square Galleria.**  
Developed a restaurant and catering enterprise which grew to 100 employees with annual revenues of \$2-3 million dollars.
- 1985 - **Consultant, Assembly Committee on Ways and Means, California Legislature.**  
1986 Area of expertise included public health programs.
- 1981 - **Fiscal and Public Policy Consultant, Joint Legislative Budget Committee**  
1984 **California Legislature.**  
Areas of expertise included state telecommunications technology, public health programs and overall state expenditure and revenue projections.
- 1980 **Intern, Texas Planning Commission on Epilepsy.**  
Prepared a statewide plan for the delivery of health, educational and employment services to persons with epilepsy.
- 1979 **Media Coordinator and Researcher, Citizens Action League.**
- 1978 **Professor's Assistant/Grader, University of California, San Diego, Political Science Department/Politics of Energy Course.**

## **EDUCATION**

- Master of Public Affairs, LBJ School of Public Affairs, University of Texas, Austin.  
University of Texas Fellowship | Awarded Presidential Management Internship
- B.A. in Political Science., University of California, San Diego.  
Magna Cum Laude | Presidential Merit Fellowship Award and Grant for Research

## **SELECTED CIVIC SERVICE**

### **SELECTED CIVIC ACTIVITIES**

Member – Francis House Board of Directors

President and Director- Temple B'nai Israel Board of Directors

Co-Chair – Hope Campaign

Member - Temple B'nai Israel Finance Committee

Founder, Sacramento Youth Leadership Program

Member – Sacramento START Advisory Board

Member – Steering Committee, National Coalition for Community Schools

Judge – Joyce Raley Teal Scholarship

Co-Chair – Sacramento Run, Walk, and Roll for Unity

Member – Capital Unity Council Education Committee

Community Advisory Board Member - Junior League of Sacramento

Delegate - California School Board Association

Delegate - Council of the Great City Schools

Board of Directors - Northern California Construction and Training, Inc.

Creator and Chairperson- “Food for Tots” – an annual fundraiser which has raised over \$100,000 to purchase baby formula for Sacramento Food Bank Services Mother Baby Program.

Board member - Sacramento Food Bank Services, Homeless Havens

Board member - Sierra Curtis Neighborhood Association

Planned Parenthood - Assisted Planned Parenthood in their fundraising efforts with in-kind contributions and consulting.

Wellspring Women's Center - Organized, prepared and served Christmas Day dinner to 2,000 women and children at the center.

Committee member - Homeless Advisory Committee for the City of Sacramento

## **SELECTED RESEARCH AND PUBLICATIONS**

“Community Approaches to Helping Abused and Neglected Children: A Report on the California Policymakers Institute”, Journal for the Community Approach, California Edition, Summer 2000.

“Sacramento Story”, American School Board Journal, American School Boards Association, May 2000.

"Turning the Curve on Success, Sacramento City Unified is Making Huge Strides", California Schools, California School Boards Association, Winter 1999.

"Full-Service Schools", California Education, August/September 1997.

The Utilization and Management of Information Processing Technology in California State Government (Legislative Analyst, April 1983). This report identified the major problems inhibiting the cost-effective application of telecommunications technology in California State government and recommended measures to minimize or eliminate those problems.

Economic Coercion and U.S. Foreign Policy - Implications of Case Studies from the Johnson Administration (Boulder, Westview Press, 1981). This book examined the use of economic pressure, including the methods of coercion and motives of the coercing nation, during the Johnson administration. Conclusions were drawn from six case studies based on original documents available in the Johnson Presidential Library.

"Toward Improving the Effectiveness of the National Labor Relations Board", LBJ School of Public Affairs, 1980-81. This professional report/policy paper examined the operations of the NLRB and offered policy alternatives to improve the effectiveness and efficiency of the board's operations. The J.P. Stevens labor controversy was used as a case study for the project.

"U.S. Foreign Policy and the Third World", Policy Research Project, LBJ School of Public Affairs, 1980-81. Provided guidelines for U.S. policy toward the Third World in the 1980s.

"OPEC Redistributive Policies: OPEC/Third World Relations", POLITJOURNAL, Volume III, Senior Honors Thesis, University of California at San Diego, 1978.